

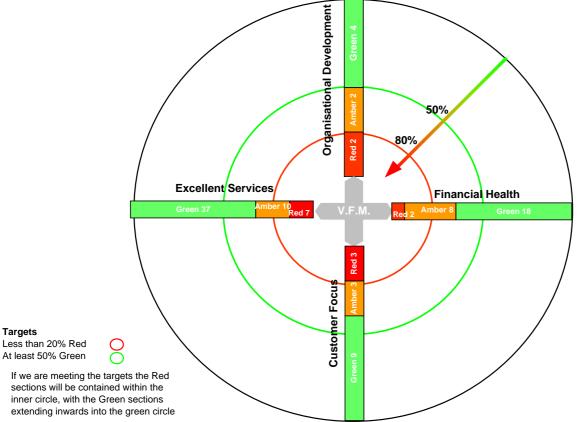
 Same as last year
 Better than last year
 Worse than last year

 Red
 Performance missing target
 Amber
 Performance close to target
 Green
 Performance on target

Each of the 107 indicators' year to date position is counted in the appropriate Council Priority.

Haringey's balanced scorecard

The balanced scorecard looks at performance across four dimensions: service excellence, financial health, customer focus and organisational development with each indicator's year to date position against target scored in the appropriate dimension. The balance between cost and service delivery represents Value for Money (V.F.M.)



	Month	ly Perf	forma	nce R	eview	- 200	7/08							Februa	ry 2008	
Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/0
		Haring	ey on	e of L	ondor	n's gre	eenes	t borc	oughs							
one of London's greenest boroughs	Urban Envi BV 82ai+bi 2005/06 Bottom Quartile	% of house Latest figure Provisional this month is all tonnage will be norm Green 24.7%	es are subje performanc s attributat receipts ha	ect to mino ce for Febru ole to a sea ve been re	r change du uary has sh asonal decli ceived. The	ue to repon lown a sligh ne in greer e recycling	ting deadlin at dip to 24. a waste, tho performance	nes 2%, howev ough it shou ce is linked	uld also be to the perfo	noted that to noted that the second sec	the Februa	ry figure is	still provision	onal as not		2005/06 Top Quartile 31.4 25%
Make Haringey c k	28.0° 26.0° 24.0° 22.0° 20.0°	% - % - % -	Hi	igh perform May	ance is goo Jun	od Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	- Target 07/0	8
Haringey one of London's greenest boroughs	BV 84a 2006/07	Kg of hous London top The perform as not all to figures for 2 prevention i	<i>quartile 20</i> nance agair nnage rece 2006/07 and	<i>05/06 less</i> hst residual lipts have b d currently i	than 378kg I tonnage fo been receiv	<i>. Latest fig</i> or February ed for Febr ed that the	ures are su has impro- uary. The a target of 37	<i>ubject to mil</i> ved this mo accumulativ 70Kg per he	nor change onth, howev ve residual t ead will be i	<i>due to rep</i> ver it should tonnage for met. Also, a	orting dead be noted t the year to	<i>llines</i> that this fig o date is sti	ill below the	equivalen	¥	2006/07 Top Quartile 396
Make Haringey greenest	Top Quartile	Amber 342	Green 366 (actual 30)	Red 387 (actual 33)	Amber 380 (actual 31)	Red 391 (actual 33)	Green 366 (actual 31)	Green 352 (actual 29)	Red 378 (actual 32)	Green 367 (actual 30)	Green 303 (actual 26)	Amber 377 (actual 32)	Green 336 (actual 27)		Green 367	370

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
	Create					aner, g	greene	er and	l safer	•						
Create a better Haringey: Cleaner, Greener, and Safer	LÄAx	Reduction 2007/08 is t offences rep 0.2% higher damage, the	in reported he final yea ported in F r than the s eft from a m	d crime - B ar for this 2 ebruary inc ame perioc notor vehic	ological and comparent com	and a chall htly. Perfo and remain estic burgl	lenging 7.5° rmance in t is short of tl ary	% reductior he year to he challeng	date with16 jing target s	6,877 crime set for 2007	s in the per 7/08. The m	iod April to ain areas f	February or focus are	2008 is	1	
Create a Cleane		Amber 18,606	Red 1,596	Red 1,664	Red 1,593	Red 1,511	Amber 1,456	Green 1,376	Red 1,576	Red 1,524	Red 1,534	Red 1,583	Amber 1,464		Red 18,411 (16,877)	17,211
	Urban Envir	onment														
Create a better Haringey:	BV 215a Average days to repair street lighting faults (except faults relating to power supply in control of the DNO) 2006/07 Stable performance levels which continue to exceed the target level. Top Green Green Green Green Green Green Green													-	2006/07 Top Quartile 3.25	
Cre be lari	Тор	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
υ⊥	Quartile	1.88	2.33	2.49	2.19	1.94	1.98	1.36	1.73	1.80	1.77	2.21	1.92		2.00	2.5
Cleaner, er	BV 99ai	Number of The level of could chang	performan	ce to the e	nd of Janua	ary is very									1	2005 Top Quartile
r Cle	2005	2006	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		77
	2nd Worst	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green			Green	
a better Haringey: C Greener, and Safer	Quartile	117	68 (5)	51 (4)	26 (2)	72 (6)	112 (11)	47 (4)	142 (14)	61 (5)	85 (7)	75 (6)			77 (64)	113 in 2007
tter H	150	1							~							
Create a be Gre	100 - 50 -			Low pe	rformance	is good	\sim	\checkmark							_ — Target	2007
Ċ	0 +	2006	Jan-07	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	-	
Create a better Haringey: Cleaner, Greener, and Safer	BV 199a 2006/07	Local stree Low perforn For this indi cleansing. T threshold ha	nance is go cator a low The overall	ood score is go performano	ood. The so	ore for Fel	bruary was								1	2006/07 Top Quartile 7.0%
Cre arin eer	Worst	Red	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	1
) Т Ђ	Quartile	40%	26%	17%	18%	17%	24%	18%	20%	19%	24%	19%	24%		21%	29%

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
te a better Haringey: er, Greener, and Safer	BV 199b 2006/07	Local stree Low is good The score for focused on maximise th performance performance this indicated	d. Average or February land uses v ne impact of e for this in- e is 8% for	score for L based on vith the wo f this work. dicator is c this year. T	ondon in 0 in-house su rst problem Survey trai alculated by	5/06 was 1 urveys was is. Whilst so ining was u y using sco	worse thar ome improvindertaken res for Jun	vements ha in February e, October	ve been ac / to ensure and Februa	hieved, fur consistenc ary. Based	ther work is y of scoring on this req	s required t g is being a uirement th	o fully unde chieved. T e final ove	erstand and he overall rall	¥	2006/07 Top Quartile 1%
Create Cleaner,	2nd Worst	Red	Red	Red	Red	Red	Red	Amber	Green	Red	Red	Red	Red		Red	
0 Š	Quartile	5%	12%	13%	7%	11%	11%	6%	5%	8%	8%	10%	11%		9%	5%
Create a better Haringey: Cleaner, Greener, and Safer	BV 199c 2006/07	LUC = Land The score for reporting fly out shortly, undertaken scores for J	Treet and environment cleanliness - Fly posting and Use Class. Average score for London in 05/06 was 3%. Low score is good. The for February based on in-house surveys is worse than target as a low score is better. Contract Monitoring Officers have been of fly posting for removal especially in areas suffering the most from this problem. Additional flyposting removal work is set to be ty, designed to target persistent areas, encompassing support from Enforcement to further improve performance. Survey train when in February to ensure consistency of scoring is being achieved. The overall performance for this indicator is calculated by for June, October and February. Based on this requirement the final overall performance is 4% for this year. The BVPI 199a Add in revised to include activities aimed at delivering better performance for this indicator in the coming year.												¥	2006/07 Top Quartile 0%
Cre	Worst	Amber	Red	Green	Green	Red	Red	Red	Amber	Red	Red	Red	Red		Red	
Ŭ	Quartile	5%	8%	5%	5%	4%	5%	5%	2%	8%	6%	7%	6%		6%	1%
	Adults Cult															
Create a better Haringey:		Local stree			leanliness	(litter & de	etritus) - Pa	arks and C)pen space	25						
Cre be Hari		Red	Amber	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
		40%	33%	0%	20%	9%	27%	10%	24%	16%	15%	25%	18%		19%	
																29%
	Corporate F	Resources														29%
aate a etter ingey:	BV 199a	Resources Local stree	et and envi	ronment c	leanliness	(litter & de	etritus) - In	ndustrial la	nd - Mostly	Property s	services					29%
Create a better Haringey:	BV 199a		et and environment of the second seco	ronment c Green 26%	leanliness Green 26%	(litter & de Green	etritus) - In <mark>Red</mark> 34%	dustrial la Amber 32%	nd - Mostly Red 75%	Property s	services Red 38%	Red				29%

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
		irage li			being											
age well q	BV 38	and Young F % of 15 yea equivalent.	ar old pupi		ols maintai	ned by the	e local edu	cation aut	hority ach	ieving five	or more G	CSEs at g	rades A*-	C or	•	2006/07 Top Quartile
Encourage lifetime well being	2006/07	Provisional	results for 2	2007												61.9%
Er life	Worst Quartile	Green 51.7%				Amber 56.2%									Amber	57%
Encourage Lifetime well being	SD44	Percentage The adjuste education, e month avera target. The is an average	d percentagemploymen age is 10.49 proportion o	ge of NEET t or training % this is we of 'Not Kno	s decrease At this tim I below the wns' (8.7%	ation, emp ed to 9.8% ne last year e same per	in January it was 13% iod last yea	exceeding 6 so there h ar (12.5%) a	the 12.3% has been co and is exac	onsiderable tly on the 2	improvem 010 target	ent. The No and the 20	ovember to 09 NEET s	January 3 tretch	↑	National Target 11%
Encou		Amber 13.2%	Red 14.30%	Red 14.8%	Amber 12.8%	Red 13.2%	Red 13.9%	Red 14.1%	Green 10.8%	Green 10.4%	Green 10.9%	Green 9.8%	-		Green	12.30%
	Adults Cult	ure & Comm		14.0 %	12.07	13.2 /0	13.970	14.176	10.8 %	10.4 %	10.978	9.078				12.30 %
Encourage Lifetime well being		Cost of hor		er client											♠	Top Paf Banding £11.63<£15.51
Encc Lifetir be		Red £18.00	Amber £18.00	Amber £18.00	Amber £18.00	Amber £18.00	Amber £18.00	Amber £18.00	Amber £17.34	Amber £17.36	Amber £17.36	Amber £17.52	Amber £17.52		Amber £17.52	£17
je vell	Local	Cost per vi				~10.00	210.00	~10.00	~11.01	211.00	211.00	~11.02	~11.02	1		~
icouraç etime w being		July Figure		· · ·												
Enc Lifeti b		£2.02	Amber £2.12	Green £1.04	Green £0.95	Red £4.74	Green £1.18	Green £1.42	Green £1.46	Green £1.78	Red £2.49	Green £1.26	Green £0.79		Green £1.68	£2.09
je being	Local	Sports & Lo	eisure usa	ge season	ally adjust	ed annual	equivalen	t, (actuals	in bracket					<u>.</u>	1	
uraç well		Green	Green	Green	Green	Red	Green	Red	Green	Green	Green	Green	Green		Green	I
Encourage Lifetime well being		1,142,017	1,363,306 (105,789)	1,257,274 (110,894)	1,290,819 (130,646)	979,974 (105,130)	1,197,203 (93,561)	1,122,945 (94,220)	1,231,998 (93,530)	1,217,707 (91,725)	1,356,549 (76,382)	1,227,803 (103,305)	1,267,787 (105,717)		1,237,159 (1,127,569)	1,184,000

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
		ote ind			ving											
	Children a BV 161	nd Young Pe		rvice ion and tra	ining for c	are leaver	s: % of the		neonle wh	o were loc	kod after	on 1 April i	in their 17	th year	_	
D	PAF A4			engaged in										ui yeai		
Promote independent living				out of 7, Au bruary 1 out									ber 6 out o	f 7,		
ande		Amber	Green	Green	Red	Red	Red	Amber	Green	Amber	Green	Green	Amber		Amber	
depe		68.0%	80%	88%	57%	43%	25%	50%	89%	50%	86%	83%	50%		68.20%	72%
ote inc	100% 80%					High perf	ormance is	good	\checkmark							
romo	60% 40%													-		
ā	209 09												T	arget 07/08 -		
		2006/07	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	'	
Promote independent living	PAF C23	This is a co of all childre	umulative in en looked a	ndicator whi after for 6 m adopted or	ich looks ai onths or m	t the percer ore.	ntage of ad	options and	d special gu	-	-				1	Banding 8<25
omo.		Green	Amber	Amber	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
P		7.0%	0%	0%	3.4%	4%	5%	6%	6%	6.6%	7.6%	7.9%	8.9%		8.9%	7%
		ure & Comm		· .	P 4											Ten De (
Promote independent living	PAF B12	Cost of int Target revis	sed from £6	•	er client										>	Top Paf Banding £452< £601
Pr		Green	Red	Red	Red	Amber	Amber	Amber	Amber	Amber	Amber	Amber	Amber		Amber	
ind		£652.00	£764.54			£712.59			£654.03	£659.84	£667.08	£691.12	£684.05			£640
ote ndent	BV 54 PAF C32		ble helped	to live at h	ome per 1	000 popula	ation aged	65 or over	r						-	Top Paf
																Banding 100+
romot epend living			_											1		•
Promote independent living		Green 93.57	Red 88.3	Red 89.24	Red 88.44	Amber 88.3	Green 97	Green 97	Green 104.6	Green 103.3	Green 101.56	Amber 96	Amber 96		Amber 96	•

RedRedRedAmberGreenGreenAmberAmberGreen<	Green 97.8% 150 Green	Top Paf Banding 85<=100 90% Top Paf banding 150+
BV201 Adults and older people receiving direct payments at 31 March per 100,000 population aged 18 or over (age standardised) PAF C51 Monthly Targets 136 137 139 141 143 145 147 149 Red Red Red Amber Green Gree	97.8% 150	Top Paf banding
BV201 Adults and older people receiving direct payments at 31 March per 100,000 population aged 18 or over (age standardised) PAF C51 Monthly Targets 136 137 139 141 143 145 147 149 Red Red Red Amber Green Gree	150	Top Paf banding
PAF C51 Monthly Targets 136 137 139 141 143 145 147 149 Red Red Red Amber Green Green Amber Amber Green Green Green Green Green 138 131 130.8 136.12 136.57 140.2 137.2 136.2 148.5 153.2 151.3 152.9 PAF D55 PAF D55 Green Green Green 80.95% 95% 94.5% 95.8% 96.2% 96.2% 96.5% 96.2% 96.5% 95.6% 95.4%	150	banding
195 Acceptable waiting time for assessment- average of (I) % where time from first contact to beginning of assessment is less than 195 PAF D55 Acceptable waiting time for assessment- average of (I) % where time from first contact to beginning of assessment is less than 195 PAF D55 Acceptable waiting time for assessment- average of (I) % where time from first contact to beginning of assessment is less than 196 Green Gre		
195 Acceptable waiting time for assessment- average of (I) % where time from first contact to beginning of assessment is less than 195 PAF D55 Green Green <td>Green</td> <td></td>	Green	
195 PAF D55 BAF D55 BA	Green	
PAF D55 Green Green Gre	152.9	150
October October <t< td=""><td>n 48</td><td>Top Paf Banding 90<=100</td></t<>	n 48	Top Paf Banding 90<=100
Expanse allocations the percentage for whem the time from completion of accessment to provision of all convision in the corr	Green	
For new older clients, the percentage for whom the time from completion of assessment to provision of all services in the care	95.4%	93%
196 percentage is less than or equal to 4 weeks.PAF D56GreenRedAmberAmberAmberAmberAmberAmber90 18%82%86%85%86%91%91%90%90%90%93%	^	Top Paf Banding 90<=100
Green Red Amber	Amber	
<u>.</u> 90.18% 82% 86% 85% 86% 91% 91% 91% 90% 90% 93%	93%	96%
Corporate Resources		
Worst Red Green Amber Red Red Amber Green Quartile 40 32 32 34 38 40 38 44 36 39 33 29	ay 🕇	2006/07 Top Quartile 24.5 London 27.5
Worst Red Green Green Amber Red Red Red Amber Red Amber Red Amber Green	Amber	
Quartile 40 32 32 34 38 40 38 44 36 39 33 29	36	32
Urban Environment		
DivisionThe average length of stay in hostel accommodation (weeks) of households which include dependent children or a pregnant woman and which are unintentionally homeless and in priority need. <i>Nil' means that no applicable household left TA in the month in question</i> 2006/07WorstRedGreenRedGreenWorstRedGreenRedGreenRedGreenQuartile64 5936 90105 00Nil75 8638 14Nil79 0064 0095 00122 8657 57	¥	2006/07 Top Quartile Zero weeks
Worst Red Green Red Red Green Red Green		
Quartile 64.59 36.90 105.00 Nil 75.86 38.14 Nil 79.00 64.00 95.00 122.86 57.57	Red	

Key Priority	Re	ef.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
	De	live	r excel	lent s	ervice	es											
	Peopl	e and	OD														
S	BV 2000	′ 12 6/07	The no. of v	working da	ays/shifts I	ost due to	sickness	absence p	er FTE em	ployee.						•	2006/07 Ton Quartile 8.1%
services	2nd	Best	Red	Green	Red	Red	Red	Green	Green	Red	Red	Green	Amber	Green		Red	
ser/	Qua	artile	9.14	7.71	9.63	9.64	9.61	6.81	7.82	9.84	10.16	7.93	8.89	7.00		9.5	8.8
Deliver excellent		11 - 10 - 9 - 8 - 7 - 6 -		7,		Target 07/0 0607 by mc	18	rformance	is good	<u></u>				<u> </u>			
		5 -	2006/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	-	
	Adult	s Cultu	ure & Comm	nunity													
excellent vices	Unit		Net surplus High is good			shown as	a minus va	lue. Pl prev	iously pres	sented as a	cost.						
ver exce services			Monthly targ	209.77	133.23	313.69	78.01	159.98	224.44	62.67	-71.16	150.46	398.34	300.59	266.49		
Deliver (serv				Green	Red	Green	Red	Red	Green	Green	Green	Green	Red	Red		Green	
De			£174.22	£233.85	£111.65	£364.90	£57.68	£113.29	£322.72	£117.69	£127.04	£177.04	£196.74	£264.42		£191.41	£190
ver excellent services	Unit		Projected c The monthly Projected o from the cal	<i>, figure we</i> verspend h	are reportii	ng here is t	he full year			-		-			on culture	1	
Deliver ser			Green		Green	Amber	Amber	Amber	Amber	Amber	Amber	Amber	Amber	Amber		Amber	
ď			£2.40	n/a	£2.50	£2.57	£2.55	£2.55	£2.56	£2.56	£2.60	£2.63	£2.63	£2.55		£2.55	£2.50
/er excellent services	Lo		NHS & Cor In Feb they timescale.	were 4 Sta		-	·	-		-		adline, whic	ch was ans	wered with	in	1	
Deliver ser			Red	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
			64.0%	75%	86%	92%	100%	89%	100%	92%	100%	100%	100%	100%	1	94%	80%

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
	Policy, Perfe	ormance, Pa	artnership	s & Comm	unication											
Deliver excellent services	Local	Number of	calendar	days taker	to respor	id to Ombi	udsman er	nquiries							↑	
De exc ser		Amber	Green	Red	Amber	Green	Green	Green	Green	Green	Red	Green	Red		Green	
-		18.4	16.5	19.3	19.0	14.0	18.0	19.7	16.3	17.1	20.9	16.8	22.0		17.9	18
Deliver excellent services		Stage 1 pul	•		within tar	get (10 day	y) timescal	le							1	
De exc ser		Amber	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
-		77.0%	87%	82%	88%	95%	92%	89%	95%	85%	89%	82%	85%		88%	80%
Deliver excellent services		Stage 2 pul 10 out of 11	-		within tar	get (25 day	y) timescal	le							1	
exc Sel		Amber	Green	Red	Amber	Green	Green	Green	Green	Amber	Green	Green	Green		Green	
		77.0%	92%	40%	79%	94%	100%	80.0%	83%	75%	83%	87%	91%		81%	80%
Deliver excellent services		Stage 3 pul 49 out of 56 Green 92.0%	in the year Green 100%	r to date, al Green 100%	l five on tim Amber 67%	ne in Februa Green 100%	ary Amber 83%	Green	Amber 80%	Amber 75%	Amber 71%	Green 100%	Green 100%		Red 88%	95%
services		Members' E	nonth of Fe	bruary, 2,8	93 in the ye	ear to date.	-	Ambor	Ambar	Ambor	Ambor	Ded	Ambor		1	
t se		Red 84.0%	Green 92%	Green 96%	Green 95%	Green 93%	Green 90%	Amber 86%	Amber 86%	Amber 87%	Amber 85%	Red 75%	Amber 85%		Amber 88%	90%
Deliver excellent	100% - 90% - 80% - 70% - 60% -	2006/07	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	400 300 200 100 0	Number of replies - Target 07/08 % in 10 days
	Children and															
Deliver excellent services		Children's a 37 out of 44	in the yea	r so far on t	ime. In add	lition 3 com	plaints hav	ve been har							1	
ex(sei		Red	Green	Green	Amber	Green	Red	Green	Green	Green	Green	Green	Amber		Green	
		63.0%	100%	100%	67%	86%	50%	100%	80%	100%	100%	100%	75%		84%	80%

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
Deliver excellent services	Unit Cost	Independe	nt Schools	SEN Place	ements - R	lesidential										
Del xce			Green	Green	Green	Green	Green	Green	Amber	Amber	Amber	Amber	Amber		Amber	
0 0			£63,483	£63,483	£63,483	£63,483	£63,483	£64,556	£65,094	£65,845	£65,265	£67,561	£67,442			£64,677
Deliver excellent services	Unit Cost	Independe														
s ex D			Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
			£37,931	£37,931	£37,931	£37,931	£37,931	£38,457	£37,864	£37,948	£38,088	£38,419	£38,467			£40,197
Deliver excellent services	Unit Cost	Cost of ser Target revis	-													
ex De		Red	Green	Green	Red	Red	Red	Amber	Amber	Amber	Amber	Amber	Amber		Amber	
		£877.0	£735	£732	£796	£797	£811	£792	£769	£781	£778	£773	£776			£760
	Corporate R	Resources														
Deliver excellent services	BV 8 2006/07	Percentage	e of invoice	es paid wit	hin terms	or 30 days	i									2006/07 Top Quartile 97.0%
De Ser	Worst	Red	Green	Amber	Amber	Green	Amber	Green	Amber	Amber	Amber	Red	Amber		Amber	
U	Quartile	87.0%	92%	90.4%	90.7%	92.1%	89.1%	92.2%	91.0%	90.7%	90.7%	83.1%	91.4%		90.1%	92%
ses	Local	Call Centre					-									
services			Amber	Red	Red	Red	Red	Red	Red	Green	Green	Red	Green		Red	
		39%	66%	60%	46%	64%	48%	40%	37%	76%	80%	64%	73%		59%	70%
Deliver excellent	90% 70%							Hiç	gh performa	ance is goo	d				Target 07/	/08
) IIVE	50%														-	
ă	30%															
	0070	2006/07	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	1	
Deliver excellent services	Local	Customer	Service Ce	ntres – % (Customers	s waiting l	ess than 1	5 minutes							↑	
De Serv		Red	Red	Amber	Red	Green	Green	Green	Amber	Green	Green	Green	Green		Green	
		48%	58%	69%	63%	72%	70%	73%	68%	75%	84%	75%	83%	1	71%	70%

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
Deliver excellent services	Local	Council Wi	de- Directly	y dialled T	elephone	calls answ	ered in 15	seconds a	is a % of to	otal calls					1	
De exc ser		Amber	Amber	Amber	Amber	Amber	Amber	Green	Green	Green	Green	Green	Green		Amber	000/
	BV 9	77.4% Council tax	77.0%	78.6%	77.3%	76.9%	77.8%	81.0%	82.6%	81.6%	80.6%	82.0%	81.8%		79.8%	80% 2 <i>006/07</i>
Deliver excellent services	2006/07	Collection p		-	•			to be achie	eved for the	e year.					→	Top Quartile 98.5%
Dexc exc ser	Worst	Green	Amber	Amber	Green	Amber	Amber	Amber	Amber	Amber	Amber	Amber	Amber		Amber	
	Quartile	93.8%	93.86%	93.18%	94.17%	93.78%	93.62%	93.38%	93.38%	93.37%	93.35%	93.34%	93.54%		93.60%	93.85%
Deliver excellent services	Unit Cost	Cost of offi	ce accomr	nodation p	oer sq met	re (corpora	ate propert	ty)								
De exc ser			Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
		£359.58	£296.12	£296.12	£296.12	£296.12	£296.12	£296.12	£296.12	£296.12	£296.12	£296.12	£296.12		£296.12	£300
Deliver excellent services	Fin 1	Overall reve Net overspe	-		-	0.5% to 1.09	% amber, c	over 1.0% r	ed						-	
D6 exc ser		Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
		0.00%	0.00%	0.00%	0.00%	0.10%	0.23%	0.03%	0.03%	0.03%	0.00%	0.00%	0.00%			0.5%
Deliver excellent services	Fin 2	Overall cap Net overspe				0.5% to 1.09	% amber, c	over 1.0% r	ed						-	
De exc ser		Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%			0.5%
Deliver excellent services	Fin 3	Projected g Under 20%					ned use of	balances							•	
De exc ser		Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
		12.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	12.0%	12.0%	12.0%			20%
Deliver excellent services	Fin 4a	Treasury m Under £175				mber, over		on red								
exc ser			Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
			£0M	£0M	£0M	£0M	£0M	£0M	£0M	£0M	£0M	£0M	£0M			£175M

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
Deliver excellent services	Fin 4b	Treasury m remain with														
exc ser			Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
			95.6%	95.6%	95.6%	95.6%	95.6%	95.6%	95.6%	95.6%	95.6%	95.6%	95.6%			97%
Deliver excellent services	Fin 4c	Treasury m remain with	-		•		-		l debt				-			
exc ser			Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
			99.3%	99.3%	99.3%	99.3%	99.3%	99.3%	99.3%	99.3%	99.3%	99.3%	99.3%			99.5%
Deliver excellent services	Actual	§ Lease Target £m Red £6.68m	balance ind Leasehold d above the a s who are £ eholders wh	creased by debt increa Il time low 190k dowr	£5.3m con sed by £2. of £5.105m against ta	79m as a re achieved i rget and as	esult of the n Oct 07. N stated in F	raising of A Aain areas P9 will need	nnual servi of shortfall to collect t	ice charge against tar the £162k o	bills. Aged get continu	Debt contine to be:	nues to red	luce and is		£4.16m
Deli	£7.0r £6.0r £5.0r £4.0r	n - n -	Lo Apr	ow perform May	hance is go	od Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	20 ——Ta	06/07 rget 07/08
	Urban Envi	ronmont														
Deliver excellent services		Rent collec	tion - % of	rent due	collected										1	2006/07 Top Quartile 99%
exc ser	Worst	Amber	Green	Green	Amber	Amber	Amber	Amber	Amber	Amber	Green	Green	Green		Green	
	Quartile	96.5%	97.59%	97.5%	96.5%	96.6%	97.3%	97.05%	97.01%	97.24%	97.51%	97.91%	97.8%		97.80%	97.5%

Key Priority	Ref.	06/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar-08	YTD Progress	Target 07/08
ses	BV 66b 2006/07	Percentage	e of tenants	s with mor	e than 7 w	eeks rent	arrears								1	2006/07 Top Quartile 4%
services	Worst	Red	Red	Red	Red	Red	Red	Red	Red	Red	Red	Red	Red		Red	.,,
	Quartile	14.7%	15.52%	16.17%	15.8%	15.9%	15.9%	15.9%	15.97%	15.63%	15.71%	15.41%	13.8%		13.8%	10%
Deliver excellent	18% 16% 14% 12% 10%		-	+	•	+	+	Low perform	mance is go	bod	•				200	
De	8%	2006/07	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
ver excellent services	Unit Cost	Net surplus High is good The monthly end of the y	d y target for	February h	as been m	et. The mo	nthly rate of					on and will e	even out to	wards the	➔	
Deliver ser		Green	Green	Red	Red	Red	Green	Green	Green	Green	Green	Green	Green		Amber	
De		£14.38	£14.30	£12.30	£12.70	£12.40	£17.51	£14.17	£14.27	£14.00	£14.24	£14.92	£15.09		£13.77	£14.00
Deliver excellent services	Unit Cost HS1a	Cost per Pi	rivate Sect	or Lease											→	
De exc ser		Red	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
_		£886.00	£889.43	£889.98	£890.98	£891.40	£893.39	£893.37	£894.79	£899.00	£899.00	£897.64	£897.64			£907
Deliver excellent services	Unit Cost HS1b	Cost per N	ightly Rate	d Accomn	nodation										1	
De Ser		Amber	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green		Green	
ω		£41.23	£41.05	£41.22	£41.07	£41.11	£41.11	£41.11	£41.23	£41.23	£41.12	£41.04	£40.94			£42.20